Original		Final	Provisional	Variance
Budget	Chief Officer Cash Limited Budgets (excluding cyclical works programme)	Budget	Outturn	Under/(Over)spend
£'000		£'000	£'000	£'000
	City Fund			
(1,462)	Chief Financial Officer and Chamberlain	(1,685)	(1,171)	514
(5,972)	Chief Executive and Town Clerk	(7,756)	(7,639)	117
(65)	Chief Operating Officer	(88)	(255)	(167)
(4,751)	City Surveyor	(4,941)	(4,974)	(33)
(13,723)	Executive Director Community and Children's Services excluding HRA	(13,666)	(13,852)	(186)
(19,215)	Executive Director Environment	(22,658)	(22,006)	652
(6,974)	Executive Director Innovation and Growth	(9,387)	(8,587)	800
(15,102)	Managing Director Barbican Centre	(18,991)	(18,749)	242
(67,264)	Total City Fund (excluding Police)	(79,172)	(77,233)	1,939
	City's Cash			
(68)	Chief Financial Officer and Chamberlain	(109)	(80)	29
(3,229)	Chief Executive and Town Clerk	(3,410)	(4,215)	(805)
(1,248)	Chief Operating Officer	(1,622)	(890)	732
(14,209)	City Surveyor	(14,605)	(15,401)	(796)
(789)	Executive Director Community and Children's Services excluding HRA	(805)	(824)	(19)
(10,259)	Executive Director Environment	(10,230)	(9,661)	569
(7,136)	Principal Guildhall School of Music and Drama	(8,551)	(10,620)	(2,069)
(1,393)	Remembrancer	(1,435)	(1,499)	(64)
(699)	Head City of London Boys School	(1,003)	1,486	2,489
1,090	Head City of London Freemen's School	1,089	2,421	1,332
(498)	Head City of London School for Girls	(365)	(284)	81
(330)	Head City of London Junior School	(70)	(160)	(90)
(38,768)	Total City's Cash	(41,116)	(39,727)	1,389
	Guildhall Admin			
(7,546)	Chief Financial Officer and Chamberlain	(8,499)	(8,890)	(391)
(3,391)	Chief Executive and Town Clerk	(4,205)	(4,279)	(74)
(12,774)	Chief Operating Officer	(14,418)	(14,647)	(229)
,	City Surveyor	(9,329)	(9,067)	262
	Comptroller and City Solicitor	(859)	(731)	128
	Remembrancer	392	412	20
(=) = =)	Total Guildhall Administration	(36,918)	(37,202)	(284)
	Grand Totals (excluding Police)	(157,206)	(154,162)	3,044
(87,490)	Commissioner of Police	(92,086)	(90,946)	1,140
(225,307)	Grand Totals	(249,292)	(245,108)	4,184